CORPORATE GOVERNANCE REPORT

STOCK CODE	**:**	6254
COMPANY NAME	**:**	PDZ HOLDINGS BHD. (“the Company”)
FINANCIAL YEAR	**:**	June 30, 2026

OUTLINE:

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE
Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA
Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	:	Applied
Explanation on application of the practice	:	The Board of Directors ("the Board") is responsible for the oversight and overall management of the Company. In order to ensure the effective discharge of its functions and responsibilities, specific powers of the Board are delegated to the relevant Board committees and the Executive Director cum Chief Executive Officer ("ED cum CEO"). The Board committees comprise Audit and Risk Management Committee ("ARMC"), and Nomination and Remuneration Committee ("NRC"). In discharging its fiduciary duties and responsibilities, the Board is governed by its Board Charter, outlining the roles and responsibilities and applicable limits, including those reserved for the Board's approval, and those which the Board may delegate to the Board committees, the ED cum CEO and the Management. The Board is also responsible for the leadership and long-term success of the Company and the delivery of sustainable value to its stakeholders. To enable the Board to discharge its responsibilities in meeting the goals and objectives of the Company, it reviewed and deliberated the business plan, strategic plan and/or proposals presented by the Management bearing in mind any major change/revision/update discussed during the quarterly Board meeting accordingly. The Board will ensure all critical issues are considered before any decision is made. The ED cum CEO is responsible for the day-to-day management of the business and operations of the Company and its subsidiaries ("Group"). He is supported by a team of Senior Management. The Board is also kept informed of key strategic initiatives, significant operational issues and the Group's performance. The relevant members of the Management were in attendance at Board meetings to support the ED cum CEO in presenting the updates on the progress of key initiatives, business targets and achievements to date, and to provide clarification on the queries and issues raised by the Board. The ED cum CEO's

		performance was reviewed by the NRC through, amongst others, the financial results, contribution to business performance and operation management, conformance and compliance. The Board, through the ARMC, oversees the Group's risk management and reviews its internal controls. It also discusses the necessary improvements to address internal audit issues to ensure, as far as possible, the protection of the Group's assets and its shareholders' investment. Further, the Board is supported by the NRC to ensure that there is an effective and orderly succession planning in the Group. NRC formulates the nomination, selection and succession processes for the Board members taking into consideration the background, experience and qualification of the nominees and determining the remuneration for these appointments. The Board also plays the role to ensure that the Group has in place procedures to enable effective communication with stakeholders. The Board Charter and TOR of the respective committees are available on the Company's website at www.pdzlines.com.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application	:	Applied
Explanation on application of the practice	:	The Chairman of the Board, Dato' Sri Rusli Bin Ahmad, holds an Independent Non-Executive position and is primarily responsible for the leadership, effectiveness, conduct and governance of the Board. The roles and responsibilities of the Chairman of the Board have been clearly specified in Paragraph 2.3 of the Board Charter, which is available on the Company's website at www.pdzlines.com. The responsibilities of Chairman, amongst others, include the following:- • To provide leadership to the Board via setting the tone at the top, and managing the Board's effectiveness by focusing on strategy, governance and compliance. • To oversee the effective discharge of the Board's supervisory role through the monitoring of the functions of the Board committees in accordance with their respective Terms of Reference to ensure its own effectiveness. • To facilitate the effective contribution of all Directors by asking the relevant questions pertaining to the key matters discussed during the Board meeting. • To ensure that quality information to facilitate decision-making is delivered to the Board in a timely manner. • To ensure Board meetings and general meetings comply with good conduct and best practices. • To promote constructive and respectful relations between Board members and between the Board and the Management. • To conduct and chair Board meetings and general meetings of the Company. • To represent the Company and/or Group, together with the ED cum CEO, to external groups such as shareholders, creditors, consumer groups, local communities and federal, state, and local governments. • To manage Board communications and Board effectiveness and effective supervision over Management.
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3

The positions of Chairman and CEO are held by different individuals.

Application	:	Applied
Explanation on application of the practice	:	The Chairman of the Board, Dato' Sri Rusli Bin Ahmad and the ED cum CEO, Datuk Tan Chor How Christopher, both hold separate positions in the Company. The distinct and separate roles and responsibilities of the Chairman and ED cum CEO are provided in Paragraph 2.3 of the Board Charter, which is available on the Company's website at www.pdzlines.com. The Board ensures that the position of the Chairman and ED cum CEO are to be held by two different individuals. The distinct and separate roles of the Chairman and the ED cum CEO, with their clear division of responsibilities, ensure a balance of power and authority to promote accountability, such that no one individual has unfettered decision making powers. The ED cum CEO leads the Management of the Company and has overall responsibility for the operating units and the implementation of the Board's policies and decisions, whilst the Chairman is responsible for the orderly conduct and effectiveness of the Board in addition to facilitate constructive deliberation of matters in hand. The Company recognises the importance of maintaining an appropriate balance of power, responsibility and accountability, so that no single individual has unfettered decision-making powers.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4

The Chairman of the board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee

Note: If the board Chairman is not a member of any of these specified committees, but the board allows the Chairman to participate in any or all of these committees' meetings, by way of invitation, then the status of this practice should be a 'Departure'.			
Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Chairman of the Board, Dato' Sri Rusli Bin Ahmad also serves as a member of ARMC and NRC. These Board committees are supported by another two (2) Independent Non-Executive Directors, namely Mr. Wong Kok Seong and Dato' Ahmad Zaffry Bin Hj. Sulaiman.	
		Nevertheless, Dato' Sri Rusli Bin Ahmad does not chair these Board committees. The Board is of the opinion that his experience and qualification are important for the ARMC and NRC in deliberating on recommendations to be submitted to the Board. All matters are thoroughly deliberated at the Board committees' level, with the involvement of the other two Independent Directors, before being recommended to the Board. All recommendations by the Board committees to the Board have been arrived at unanimously and this would have eliminated the risk of self-review. Hence, the Board believes that the objectivity in receiving or assessing committees' reports has not been diminished in any way. The NRC will continue to monitor and evaluate the need to increase the Board size.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application	:	Applied
Explanation on application of the practice	:	The corporate secretarial function of the Group is outsourcing to Cospec Management Services Sdn. Bhd. The Board is supported by two (2) Company Secretaries who are experienced and qualified to act as Company Secretaries under Section 235(2) of the Companies Act 2016 ("the Act") and are also registered holders of the Practicing Certificate issued by the Companies Commission of Malaysia. The Board acknowledges that the Company Secretaries play an importance role and will ensure that the Company Secretaries fulfil the functions for which they have been appointed. The Company Secretaries play an important role in facilitating the overall compliance with the Act, Main Market Listing Requirements ("Listing Requirements") of Bursa Malaysia Securities Berhad ("Bursa Securities"), Malaysian Code on Corporate Governance ("MCCG") and other relevant laws and regulations. The Company Secretaries also assist the Board and Board committees to function effectively and in accordance with their Terms of Reference and best practices and ensure adherence to the existing Board policies and procedures. To discharge the roles effectively, the Company Secretaries have been continuously attending the necessary training programmes, conferences or seminars organised by relevant authorities and/or professional bodies to keep themselves abreast with the latest developments in the corporate governance realm and changes in regulatory requirements that are relevant to their profession and enable them to provide the necessary advisory role to the Board. The Board has direct access to the professional advice and services of the Company Secretaries and their team when performing their duties and discharging their responsibilities. The Company Secretaries had conducted briefings on key amendments to the Listing Requirements of Bursa Securities, in order to keep the Board abreast of the latest developments in the Listing Requirements of Bursa Securities and governance matters.

	During the financial period under review, all Board and Board committees meetings were properly convened and accurate and proper records of the proceedings and resolutions passed were taken and maintained in the statutory records of the Company. Overall, the Board is satisfied with the performance of, and the support provided by, the Company Secretaries and their team in assisting the Board to discharge its duties and functions.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.6

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application	:	Applied
Explanation on application of the practice	:	To facilitate the Directors' time planning, an annual meeting calendar is prepared and circulated in advance of each new year. The calendar provides Directors with the scheduled dates for meetings of the Board and Board committees, the Annual General Meeting ("AGM") as well as the closed periods for dealings in securities by Directors and principal officers of the Company based on the targeted dates of announcements of the quarterly results. Except in the case of an emergency, the notices of meetings and meeting papers are generally circulated to the Board members at least five (5) working days prior to the dates of meetings. This is to accord sufficient time for the Directors to peruse the Board papers and to seek any clarification or further details that they may need from the Management or to consult independent advisers (if necessary) and to make an informed decision at each Board meeting. The Company Secretaries will follow up on the open item with reference to the previous minutes of meetings to be included in the agenda for the subsequent meeting. Action items would stay as matters arising in the minutes of meetings until they are resolved. The deliberations and conclusions of matters discussed in the Board or Board committees meetings are duly recorded in the minutes of meetings. The draft minutes are circulated for the Board and committee Chairman's review within a reasonable timeframe after the meeting. The minutes of meetings accurately captured the deliberations and decisions of the Board and/or the Board committees, including whether any Director abstains from voting or deliberating on a particular matter. All the records of proceedings and resolutions passed are kept at the registered office of the Company. For matters which require the Board's decision on an urgent basis outside of Board meetings, relevant supporting documents along with the Directors' Written Resolution will be circulated for the Board's consideration. All written resolutions approved by the Board will be tabled for notation at the next Board meeting.

		All Directors have full and unrestricted access to timely information about the Group. In addition, the Directors are also empowered to seek independent external professional advice at the expense of the Company, should they consider it necessary in the course of their duties.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1
The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies–

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application	:	Applied
Explanation on application of the practice	:	Board Charter serves as a primary reference for prospective and existing Board members regarding their fiduciary duties as Directors and the functions of the Board committees. The Board Charter clearly delineates relevant matters and applicable limits, including those reserved for the Board's approval and those which the Board may delegate to the Board committees, ED cum CEO and the Management. Key matters reserved for the Board's approval include, inter alia, the following:- • Changes to the organisation structure within the Group, including key policies and procedures and discretionary authority limits. • Approval of business strategy and Group's operational plan and annual budget. • Approval of quarterly and annual financial statements for announcement. • Succession planning of ED cum CEO of the Group. • Major acquisition and disposal of assets of the Company or its subsidiaries. • Approval of investment or divestment of business, property and undertaking within the Group. • Approval of any interim dividend, and recommendation of the final dividend. • Corporate proposal on fund raising. • Any other significant business direction. The Standard Operating Procedures ("SOP"), which are under the purview of the finance department, clearly detail relevant matters and applicable limits of the Board, ED and other Senior Management staff of the Group to achieve an effective check and balance, promote accountability, transparency, responsibility, operational efficiency and good corporate governance. The SOP serves as a guideline to enable control over capital and operational expenditure and other key approval points. These limits cover among others, authority for

	payments, capital and revenue expenditure spending limits, and other non-financial authority. The roles and responsibilities of the Board, Chairman, and ED cum CEO are clearly outlined in Paragraph 2 of the Board Charter. The Board Charter would be reviewed as and when necessary to ensure it remains consistent with the Board's objectives and responsibilities and reflects the latest compliance requirements as a result of changes in the regulatory framework. The Board Charter is available on the Company's website at www.pdzlines.com.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	:	Applied
Explanation on application of the practice	:	The Code of Ethics and Conduct for Directors and employees of the Group is incorporated in Part 6 of the Board Charter which is published on the Company's website at www.pdzlines.com. The Board will review the Code of Ethics and Conduct regularly to ensure that it continues to remain relevant and appropriate with the prescribed requirements and best corporate governance practices. In summary, the Code of Ethics and Conduct provides principles and standards relating to Directors' and employees' duties to act in the best interest of the Group and stakeholders, and covers the areas of transparency, integrity, accountability, sustainability, conflicts of interest, anti-corruption/bribery, confidentiality, insider trading, fair dealing, proper use of company's assets, compliance with laws, rules and regulations. The Board is committed in maintaining a corporate culture that engenders ethical conduct. All Directors and employees of the Group are to adhere to the Code of Ethics and Conduct and make a necessary declaration if there is any conflict of interests. The employees are required to safeguard and prohibited from disclosing any confidential information of the Group without the prior consent of the Directors and also to uphold personal integrity in the workplace. Misconduct involving gifts, gratuities, bribes, dishonest behaviour and sexual harassment are strictly prohibited.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure	:		
Timeframe	:		

Intended Outcome
The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2
The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application	:	Applied
Explanation on application of the practice	:	The Group is committed to promote good business conduct and maintain business integrity. In recognising the abovementioned values, the Group has put in place a Whistleblowing Policy that fosters an environment in which integrity and ethical behaviour are maintained through protocols which allow for the exposure of any violations or improper conduct or wrongdoing within the Group. The reporting of unlawful or unethical behaviour is encouraged for all the Directors and employees of the Group, particularly through the Whistleblowing Policy. The Whistleblowing Policy provides an avenue for employees to report any misconduct, breach or suspected breach of any law or regulation, including business principles and the Group's policies and guidelines, safely and confidentially. An employee who makes a report of improper conduct in good faith shall not be subject to unfair dismissal, victimisation, demotion, suspension, intimidation or harassment, discrimination, any action causing injury, loss or damage or any other retaliatory actions by the Group. With regards to the Whistleblowing Policy:- (a) The Board is responsible for overseeing the implementation of the policy. (b) Any concern should be raised with the immediate superior. If for any reason, it is believed that this is not possible or appropriate, then the concern should be reported to the ED cum CEO of the Company. (c) If for any reason, it is believed that reporting to Management is a concern or not possible or appropriate, then the concern should be reported to the Chairman of ARMC of the Company. The Whistleblowing Policy was last reviewed and approved by the Board in June 2025. The Board commits to reviewing the Whistleblowing Policy at least once every three (3) years to ensure its effectiveness and alignment with the governing legislation and regulatory requirements.

	The Whistleblowing Policy is available on the Company's website at www.pdzlines.com.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.1
The board together with management takes responsibility for the governance of sustainability in the company including setting the company's sustainability strategies, priorities and targets.

The board takes into account sustainability considerations when exercising its duties including among others the development and implementation of company strategies, business plans, major plans of action and risk management.

Strategic management of material sustainability matters should be driven by senior management.

Application	:	Applied
Explanation on application of the practice	:	The Board acknowledged the importance of incorporating sustainability considerations into the Company's business and corporate activities, and how sustainability is essential to successful business strategies that could deliver sustainable value to all stakeholders and ultimately boost the business performance of the Company. The Board together with the Management takes responsibility for the governance of sustainability in the Company, including setting the Company's sustainability strategies, priorities and targets. Performance against these clearly set targets is communicated to the Company's internal and external stakeholders. The Board and the Management integrate Environmental, Social and Governance ("ESG") factors into their investment decision-making process and the Group's overall strategy and operations in order to promote and build sustainability momentum within the Group. In line with the recommendation of the MCCG, the Board takes into consideration the Company's performance in managing material sustainability risks and opportunities when determining the appropriate level of remuneration for Directors and Senior Management. To further strengthen the sustainability initiatives, the Senior Management communicates the Company's sustainability direction through a structured governance framework. At the core of this framework is the Board, which provides strategic leadership and oversight to embed sustainability into the Company's broader business strategy. The ED cum CEO, who also chairs the Sustainability Committee, ensures direct oversight and alignment with the Board. The Sustainability Committee is tasked with developing and recommending sustainability

	strategies, driving key initiatives, and monitoring their implementation and progress. The clear and tiered governance structure ensures accountability, transparency, and effectiveness in advancing the Company's sustainability objectives, aligning operational execution with long-term ESG goals.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.2
The board ensures that the company's sustainability strategies, priorities and targets as well as performance against these targets are communicated to its internal and external stakeholders.

Application	:	Applied	
Explanation on application of the practice	:	The Board is cognisant of the fact that the Company's internal and external stakeholders should receive an unfiltered and complete view of the Company's sustainability strategies, priorities, targets and overall performance. This information should be comprehensive and include information on which stakeholders would be able to assess the Company's sustainability risks and opportunities. As with preceding years, the Company has produced a Sustainability Statement that forms part of the Annual Report, pursuant to the Listing Requirements and the accompanying Sustainability Reporting Guide as well as Toolkits by Bursa Securities. This Statement aims to provide stakeholders with a tangible appreciation of the economic, environmental and social determinants that are being embedded within the Company's operations. Regular audits and/or verifications are conducted by external parties on its operating sites, various policies, processes, and programmes as mentioned in the Sustainability Statement. In addition, in the preparation of this Statement, the Management has undertaken a validation process to verify the accuracy and integrity of the data reported. Details pertaining to the stakeholders' engagement are available in the Sustainability Statement of the Annual Report 2026.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.3
The board takes appropriate action to ensure they stay abreast with and understand the sustainability issues relevant to the company and its business, including climate-related risks and opportunities.

Application	:	Applied	
Explanation on application of the practice	:	The Board, through the NRC, assesses the training programmes attended by each of the Directors during the financial period to ensure that they keep abreast with sustainability issues and matters which are relevant to the Group's business including the latest developments in the industry as well as the relevant regulatory requirements. The Board, through the ARMC, regularly review the sustainability framework of the Company which is grounded in the ESG pillars, to ensure its alignment with evolving local and global sustainability trends and developments, while also confirming its feasibility within the Company's existing resources and capabilities. Regular discussion of the Group's specific trends, changes in the business environment and claim processes enable the Group to adapt to the market effectively and manage the Group insurance risks, including exposure to natural disasters.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.4
Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.

Application	:	Applied	
Explanation on application of the practice	:	The Board and the Senior Management have performed their respective roles in addressing material sustainability risks and opportunities. The performance evaluation of the Board in addressing the Group's strategic and business plans which promote sustainability materials matters was evaluated through the annual Board's effectiveness evaluation for the financial period ended 30 June 2026 ("FPE 2026"). Whereas for the Senior Management team, it is part of their key performance indicators which are reviewed annually.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.5- Step Up
The board identifies a designated person within management, to provide dedicated focus to manage sustainability strategically, including the integration of sustainability considerations in the operations of the company.

Note: The explanation on adoption of this practice should include a brief description of the responsibilities of the designated person and actions or measures undertaken pursuant to the role in the financial year.		
Application	:	Not Adopted
Explanation on adoption of the practice	:	

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.1
The Nomination Committee should ensure that the composition of the board is refreshed periodically. The tenure of each director should be reviewed by the Nomination Committee and annual re-election of a director should be contingent on satisfactory evaluation of the director's performance and contribution to the board.

Application	:	Applied
Explanation on application of the practice	:	The Board acknowledges the importance of reviewing its composition periodically to ensure that the Board comprises the right talent in terms of skills and experience to effectively discharge the Board's roles and responsibilities. The NRC oversees the overall composition of the Board in terms of size, a mix of skills, experience and core competencies, as well as the balance between Executive Directors and Independent Non-Executive Directors. The effectiveness of the Board as a whole and the contribution of each Director to the effectiveness of the Board and the contribution of the Board's various committees will be assessed on an annual basis. The Board is fully aware that the tenure of an Independent Director shall not exceed a cumulative term of nine (9) years as recommended by the MCCG. However, if the Board intends to retain a Director who has served as an Independent Director of the Company for a cumulative term of more than nine (9) years, the Board must justify its decision and seek the shareholders' approval through a two-tier voting process at a general meeting. During the FPE 2026, Dato' Ahmad Zaffry Bin Hj. Sulaiman reached a cumulative tenure of nine (9) years as Independent Non-Executive Director. Following the NRC's review of his performance and independence, the Board will seek shareholders' approval through a two-tier voting process at the forthcoming Thirtieth AGM ("30th AGM") of the Company for him to continue in office as Independent Non-Executive Director. The annual re-election of retiring Directors has been contingent on a satisfactory evaluation of the retiring Directors' performance and contribution to the Board. In addition, the Directors' Fit and Proper Policy serves as a guide to NRC and the Board for the appointment and re-election of Directors. The Directors' Fit and Proper Policy is published on the Company's website at www.pdzlines.com.

Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.2
At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

Application	:	Applied
Explanation on application of the practice	:	The Board of the Company currently comprises seven (7) members i.e., four (4) Independent Non-Executive Directors and three (3) Executive Directors. Hence, the Board complies with Paragraph 15.02 of the Listing Requirements of Bursa Securities which requires at least two (2) Directors or one-third (1/3) of the Board members, whichever is higher, are Independent Directors. The Board composition is also in line with Practice 5.2 of the MCCG of having at least half of the Board comprising Independent Non-Executive Directors. All four (4) Independent Non-Executive Directors satisfy the independence test under the Listing Requirements of Bursa Securities. The Board operates in a manner that ensures the Directors exercise independent judgement and the interests of shareholders are always at the forefront when important decisions are made by the Board. The assessment of the independence of Independent Non-Executive Directors was conducted annually via the Annual Evaluation of Independence of Directors to ensure that they were independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement or the ability to act in the best interests of the Company.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.3
The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should provide justification and seek annual shareholders' approval through a two-tier voting process.

Application	:	Applied
Explanation on application of the practice	:	The Board, through the NRC, assessed the independence of the Independent Directors and monitors their tenure annually. Currently, Dato' Ahmad Zaffry Bin Hj. Sulaiman has served the Board as an Independent Non-Executive Directors for a cumulative term of more than nine (9) years. Pursuant to the MCCG, the Board upon obtaining the NRC's recommendation, agreed to seek the shareholders' approval at the forthcoming AGM through a two-tier voting process to retain him as an Independent Non-Executive Director of the Company, based on the following justifications: - (a) he has declared and confirmed that he fulfilled the criteria under the definition of Independent Director as set out in Paragraph 1 of the Listing Requirements of Bursa Securities; (b) he has vast experience in his industry which could provide the Board with a diverse set of experience, expertise and independent judgement; (c) he has good knowledge of the Group's business operations; (d) he has devoted sufficient time and attention to his professional obligations for informed and balanced decision-making; and (e) he has exercised due care during his tenure as Independent Non-Executive Director of the Company and carried out his duties in the best interest of the Company and shareholders of the Company.
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.4 - Step Up
The board has a policy which limits the tenure of its independent directors to nine years without further extension.

Note: To qualify for adoption of this Step Up practice, a listed issuer must have a formal policy which limits the tenure of an independent director to nine years without further extension i.e. shareholders' approval to retain the director as an independent director beyond nine years.		
Application	:	Not Adopted
Explanation on adoption of the practice	:	

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.5
Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Directors appointed should be able to devote the required time to serve the board effectively. The board should consider the existing board positions held by a director, including on boards of non-listed companies. Any appointment that may cast doubt on the integrity and governance of the company should be avoided.

Application	:	Applied
Explanation on application of the practice	:	The Board recognises that a diverse Board in the Company could offer greater depth and breadth compared to a non-diverse Board whilst the diversity at Senior Management will lead to better decisions. The Board appoints its members through a formal and transparent selection process. In making a recommendation to the Board on the candidates for directorship, the NRC will consider and nominate the candidates based on the objective criteria, including:- (a) skills, knowledge, expertise and experience; (b) professionalism; (c) integrity; (d) time commitment to the Company based on the number of directorships held; and (e) in the case of candidates for the position of Independent Non-Executive Directors, the NRC will also evaluate the candidates' ability to discharge such responsibilities/functions as expected from Independent Non-Executive Directors. This helps to ensure an appropriate balance between the experience perspectives of the long-term Directors and new perspectives that bring fresh insights to the Board. In this respect, the role of the NRC is detailed in its Terms of Reference, which is accessible on the Company's website, www.pdzlines.com. The Board also via the NRC, reviews the correct mix of skills, business and professional experiences that should be added to the Board annually or as and when required. Currently, the Board consists of one (1) female Director out of seven (7) Directors and the Directors are varied from different backgrounds and experiences.

	The appointment of key Senior Management was also made with due regard for diversity in skills, experience, age, cultural background and gender. More women representation on the Board and Senior Management will be taken into consideration if vacancies arise and when suitable candidates are identified.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.6
In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

If the selection of candidates was based on recommendations made by existing directors, management or major shareholders, the Nominating Committee should explain why these source(s) suffice and other sources were not used.

Application	:	Applied
Explanation on application of the practice	:	The primary responsibility of screening, evaluating and nominating new Board member(s) for an appointment is delegated to the NRC. The members of the Board are to be appointed in a formal and transparent practice as endorsed by the MCCG. The NRC will scrutinise the candidates and recommend the same for the Board's approval. The NRC uses a variety of sources for the identification of suitable candidates. The NRC is open to referrals from external sources available, such as industry acquaintances, contacts in related industries, consultants, etc to gain access to a wide pool of potential candidates besides tapping on the recommendations from existing Board members, Management or major shareholders. Shortlisted candidates would be required to furnish their curriculum vitae containing information on their academic/professional qualification, work experience, employment history and experience (if any) as directors of listed companies. The NRC will perform an annual review of the required mix of skills and experience and other qualities including core competencies that Directors should bring to the Board and assess the effectiveness of the Board as a whole, as well as, look into succession planning, boardroom and gender diversity to ensure the effectiveness of the Board. The policies and procedures for recruitment and appointment of Directors are guided by the Terms of Reference of the NRC.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure	:		
Timeframe	:		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.7
The board should ensure shareholders have the information they require to make an informed decision on the appointment and reappointment of a director. This includes details of any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the listed company as a whole. The board should also provide a statement as to whether it supports the appointment or reappointment of the candidate and the reasons why.

Application :	Applied	
Explanation on application of the practice :	The performance of retiring Directors recommended for re-election at the 30th AGM have been assessed through the NRC annual evaluation (including the independence of Independent Non-Executive Directors) and recommended to the Board for approval. The profiles of the Directors who were due for retirement and offered themselves for re-election, which included the nature of interest with the Company, whichever applicable, were set out in the Annual Report 2026 of the Company. Whilst for the retiring Directors for the forthcoming 30th AGM, a statement by the Board and NRC being satisfied with the performance and effectiveness of the retiring Directors who offered themselves for re-election at the forthcoming 30th AGM was stated in the notes accompanying the Notice of 30th AGM.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.8
The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	:	Applied	
Explanation on application of the practice	:	The NRC is chaired by Mr. Wong Kok Seong, an Independent Non-Executive Director of the Company. The details and/or profile of the Chairman of the NRC are disclosed in the Annual Report 2026.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.9
The board comprises at least 30% women directors.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board currently comprises seven (7) Directors, out of whom one (1) is a woman, which constitutes 14.3% female representation at the Board level. The Board recognises that this diversity acts as a source for fresh perspectives which ultimately benefits the overall deliberations taking place in the boardroom. Although the Company has not reached the 30% women representation target at the Board level, the Board decisions are made objectively in the best interests of the Group taking into account diverse perspectives and insights. The Board is of the view that it is important to recruit and retain the best available talent regardless of gender, ethnicity and age to maximise the effectiveness of the Board. Women's representation on the Board and in Senior Management will be taken into consideration when vacancies arise and suitable candidates are identified, underpinned by the overriding primary aim of selecting the best candidate to support the achievement of the Company's strategic objectives.	
		The Board will take into consideration more female Directors within the Board as a long-term goal to which incremental steps shall be taken to ensure it is adopted within the reasonable timeframe stipulated.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:	Please explain the measure(s) the company has taken or intend to take to adopt the practice.	
Timeframe	:	Choose an item.	

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.10
The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

Application	:	Applied
Explanation on application of the practice	:	The Board has adopted the Gender Diversity Policy which provides a framework for the Company to improve its gender diversity at Board and Senior Management levels. The Gender Diversity Policy is available on the Company's website at www.pdzlines.com. The Company will continue to promote diversity in its widest possible sense and the Board and NRC remain committed to ensure that the Company's policies and practices support this approach with a view to harnessing the potential of its workforce and driving the success of the business.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome
Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 6.1
The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out its outcome, actions taken and how it has or will influence board composition.

For Large Companies, the board engages an independent expert at least every three years, to facilitate objective and candid board evaluation.

<table>
<tr><td colspan="3">Note: For a Large Company to qualify for adoption of this practice, it must undertake annual board evaluation and engage an independent expert at least every three years to facilitate the evaluation.</td></tr>
<tr><td>Application</td><td>:</td><td>Applied</td></tr>
<tr><td>Explanation on application of the practice</td><td>:</td><td>The Board, through the NRC, undertakes a formal and objective annual evaluation to assess the effectiveness of the Board and the Board committees as a whole and the contribution of each Director, including the independence of the Independent Non-Executive Director, making reference to the guides available and the good corporate governance compliance.

The assessment of the Board and Board committees are performed on a Board review whilst the assessment of the individual Directors is performed on a peer-review basis. Each Director is provided with the assessment forms for their completion prior to the meeting. The results of all assessments and comments by the Directors are summarised and deliberated at the NRC meeting and thereafter the NRC's Chairman will report the results and deliberation to the Board.

The areas covered in the aforesaid annual assessment criteria are as follows:-

<table>
<tr><th>Evaluation</th><th>Assessment Criteria</th></tr>
<tr><td>Board and Board committees as a whole</td><td>• Role of the Chairman and Chief Executive Officer
• Board balance, size and composition
• Board structure and procedures
• Relationship of the Board to Management
• Quality and supply of information to the Board/Board's committees
• Access to information and advice
• Accountability for financial reporting, internal control and sustainability risk and opportunities</td></tr>
</table>
</td></tr>
</table>

		• Relation with Auditors / Shareholders / Investors • Use of Board committees • Directors' training
	ARMC	• Composition and quality • Oversight of the financial reporting process, including internal controls • Understanding the business, including risk and control environment • Access to information and advice • Oversight of audit functions • Compliance with corporate governance • External Auditors • Staying abreast on issues • Report and recommendations
	Executive Director	• Financial • Strategic and sustainability • Conformance & compliance • Business acumen/increasing shareholders' wealth • Succession planning • Personal input to the role
	Non-Executive Director	• Attendance at Board and Board committees' meetings • Adequate preparation for Board and/or Board committees' meetings • Regular contribution to Board/Board Committee meetings • Personal input to the role
	In respect of the annual performance evaluation for the FPE 2026, the NRC and the Board were satisfied with the performance of the individual Directors, Board as a whole, Board committees as well as the independence and objective judgements that the Independent Directors have brought to the Board. The Board will consider engaging a professional and independent party to lend greater objectivity to the assessments as and when required. The Board will continue to review the Board's evaluation process as and when necessary to ensure they remain relevant in line with the Act, MCCG and Listing Requirements.	
Explanation for departure :		

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.1

The board has remuneration policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The remuneration policies and practices should appropriately reflect the different roles and responsibilities of non-executive directors, executive directors and senior management. The policies and procedures are periodically reviewed and made available on the company's website.

Application	:	Applied
Explanation on application of the practice	:	The Board had through the NRC, established a formal and transparent Remuneration Policy as a guide for the Board and the NRC to determine the remuneration of Directors and/or Senior Management of the Company, which takes into account the demands, complexities and performance of the Company as well as skills and experience required. The Remuneration Policy is available on the Company's website at www.pdzlines.com. The NRC is responsible to ensure that the remuneration packages are benchmarked with industry standards in light of the Group's performance in the industry as well as commensurate with the expected responsibility and contribution by the Directors and linked to the strategic objectives of the Group. Independent Non-Executive Directors of the Company will be paid a basic fee as ordinary remuneration based on their responsibilities in Committees and the Board, their attendance and/or special skills and expertise they bring to the Board. The fee shall be fixed in sum and not by a commission on or percentage of profits or turnover.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	

Timeframe :		

Intended Outcome
The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.2
The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application	:	Applied
Explanation on application of the practice	:	The Board, through the NRC, implements its policies and procedures on remuneration, which includes reviewing and recommending the proposed remuneration packages of the Directors of the Company. The NRC is principally responsible for the development and review of the remuneration policy and packages of Directors, where necessary, and subsequently tables their recommendations to the Board on specific adjustments in remuneration (including fees and benefits) to commensurate the contributions of the Directors. The NRC consists wholly of Independent Non-Executive Directors and is governed by its Terms of Reference. The Terms of Reference of the NRC which details the roles and responsibilities in relation to the nomination and remuneration matters, is available on the Company's website at www.pdzlines.com. During the FPE 2026, the NRC has undertaken the following activities based on its Terms of Reference:- (i) Deliberated on the remuneration package of the Executive Directors and recommended the same to the Board for approval; (ii) Reviewed the Directors' fees and recommended the same to the Board to recommend to the shareholders for approval; and (iii) Reviewed the benefits payable to the Directors of the Company and recommended the same to the Board to recommend to the shareholders for approval. All Directors abstained from deliberations and voting in respect of their respective remuneration. As for Senior Management, their remuneration packages are reviewed by the ED cum CEO.

	The Board is satisfied that the NRC has effectively and efficiently discharged its roles and responsibilities with respect to its nomination and remuneration functions.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application	:	Applied
Explanation on application of the practice	:	The detailed disclosure on a named basis for the Directors' remuneration for the FPE 2026 for each individual Director with a breakdown into fees, salaries and other emoluments are set out in the table below and also in the Corporate Governance Overview Statement of the Annual Report 2026 of the Company.

No	Name	Directorate	Company ('000)							Group ('000)						
			Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total	Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total
1	Dato' Sri Rusli Bin Ahmad	Independent Director	63	-	-	-	-	-	63	63	-	-	-	-	-	63
2	Dato' Ahmad Zaffry Bin Hj. Sulaiman	Independent Director	54	-	-	-	-	-	54	54	-	-	-	-	-	54
3	Datuk Tan Chor How Christopher	Executive Director	-	-	270	-	-	49	319	-	-	270	-	-	49	319
4	Dr. Rosli Bin Azad Khan	Executive Director	54	-	-	-	-	-	54	54	-	-	-	-	-	54
5	Ho Jien Shiung	Executive Director	54	-	-	-	-	-	54	54	-	-	-	-	-	54
6	Wong Kok Seong	Independent Director	54	-	-	-	-	-	54	54	-	-	-	-	-	54
7	Pang Siaw Sian	Independent Director	54	-	-	-	-	-	54	54	-	-	-	-	-	54
8	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
9	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
10	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
11	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
12	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
13	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
14	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
15	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

<table>
<tr><td>Application :</td><td colspan="2">Departure</td></tr>
<tr><td>Explanation on application of the practice :</td><td colspan="2"></td></tr>
<tr><td>Explanation for departure :</td><td colspan="2">Due to the confidentiality and sensitivity of the remuneration package of Senior Management as well as security concerns, the Board opts not to disclose the Senior Management's remuneration components on a named basis in the bands of RM50,000.

The Board is of the view that the disclosure of the Senior Management's remuneration components would not be in the best interest of the Company given the competitive human resources environment as such disclosure may give rise to recruitment and talent retention issues.</td></tr>
<tr><td></td><td colspan="2">As an alternative, the Board is of the view that the disclosure of Senior Management's aggregated remuneration on an unnamed basis in the bands of RM50,000 is adequate, as follows:-

<table>
<tr><th rowspan="2">Range of Remuneration</th><th>Group</th></tr>
<tr><th>Number of Senior Management</th></tr>
<tr><td>RM100,001 to RM150,000</td><td>-</td></tr>
<tr><td>RM150,001 to RM200,000</td><td>-</td></tr>
<tr><td>RM200,001 to RM250,000</td><td>-</td></tr>
<tr><td>RM250,001 to RM300,000</td><td>1</td></tr>
</table></td></tr>
<tr><td colspan="3">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
<tr><td>Measure :</td><td colspan="2"></td></tr>
<tr><td>Timeframe :</td><td></td><td></td></tr>
</table>

No	Name	Position	Company					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
2	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
3	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
4	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
5	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

No	Name	Position	Company ('000)					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
2	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
3	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
4	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
5	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.1
The Chairman of the Audit Committee is not the Chairman of the board.

Application	:	Applied	
Explanation on application of the practice	:	The positions of Chairman of the Board and Chairman of ARMC are assumed by two different persons. The Chairman of the Board is Dato' Sri Rusli Bin Ahmad, while the Chairman of the ARMC is Mr. Wong Kok Seong, both are Independent Non-Executive Directors of the Company. This ensured that the objectivity of the Board's review of the ARMC's findings and recommendations was not impaired. The separation had been set out clearly in the Terms of Reference of the ARMC which is accessible on the Company's website at www.pdzlines.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.2
The Audit Committee has a policy that requires a former partner of the external audit firm of the listed company to observe a cooling-off period of at least three years before being appointed as a member of the Audit Committee.

Application	:	Applied
Explanation on application of the practice	:	The Group recognises the importance of the independence of its External Auditors and that no possible conflict of interest whatsoever should arise. The policy which requires a former partner of the external audit firm of the Company to observe a cooling-off period of at least three (3) years before being appointed as a member of the ARMC is incorporated in the Terms of Reference of the ARMC. The Terms of Reference of the ARMC is available on the Company's website at www.pdzlines.com. Currently, none of the ARMC members were former audit partners of the Company. Should there be any former audit partner identified by the Board, the person will be required to observe a cooling-off period of at least three (3) years before being appointed a member of the ARMC.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.3
The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor to safeguard the quality and reliability of audited financial statements.

Application	:	Applied
Explanation on application of the practice	:	The Board had established the External Auditors Assessment Policy ("the Policy") together with an annual performance evaluation form. The Policy is to outline the guidelines and procedures for the ARMC to review, assess and monitor the performance, suitability and independence of the External Auditors. The ARMC had carried out an annual performance assessment of the External Auditors and requested the Executive Directors and Financial Controller to join the assessment. The annual evaluation form provides a checklist for the ARMC to carry out a formal review of the independence, effectiveness and efficiency of the External Auditors of the Company that consider, among others, the following criteria:- • Adequacy of resources and experience of the audit firm; • Quality processes of the audit firm; • Competency of audit engagement team; • Audit governance and independence; • Audit fee, scope and planning; and • Audit communications. The ARMC reviewed the nature and extent of non-audit services rendered by the External Auditors during the financial period and concluded that the provision of these services did not compromise their independence and objectivity. In addition, the ARMC had received assurance from the External Auditors confirming that they are and have been independent throughout the conduct of the audit engagement in accordance with the terms of all relevant professional and regulatory requirements. On 13 June 2025, ChengCo PLT resigned as the External Auditors of the Company. Having reviewed the engagement proposal, profile, adequacy of resources and experience of the audit engagement team of Morison LC PLT ("Morison"), the ARMC recommended Morison to the Board for appointment as the External Auditors of the Company. The Board appointed Morison with effect from 30 March 2026 to fill the

	casual vacancy, to hold office until the conclusion of the forthcoming 30th AGM. The ARMC carried out an annual performance assessment of Morison for the FPE 2026, taking into account the feedback from Management, and noted Morison's confirmation of its independence. The Board, upon the recommendation of the ARMC, was satisfied with the suitability and independence of the External Auditors of the Company, Morison, and had recommended their re-appointment to the shareholders for approval at the forthcoming 30th AGM.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.4 - Step Up
The Audit Committee should comprise solely of Independent Directors.

Application	:	Adopted
Explanation on adoption of the practice	:	All the members of the ARMC are Independent Non-Executive Directors and as such, there is a strong and independent element to provide effective oversight for it to function effectively and exercise objective judgement independently. The composition of the ARMC is as follows: (a) Mr. Wong Kok Seong; (b) Dato' Sri Rusli Bin Ahmad; and (c) Dato' Ahmad Zaffry Bin Hj. Sulaiman.

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.5
Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate, competent and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application	:	Applied
Explanation on application of the practice	:	The ARMC members possess the necessary skills and knowledge to discharge their duties in accordance with the Terms of Reference of the ARMC. The Chairman and members of the ARMC are financially literate and they are able to understand matters under the purview of the ARMC including the financial reporting process. With the necessary skills and knowledge, they are able to detect any financial anomalies or irregularities in the financial statements as well as challenge Management's assertions on the Group's financials. The NRC would review the terms of office and performance of the ARMC members every year to determine whether they have carried out their duties in accordance with their Terms of Reference. The ARMC members were invited to various training programmes to keep abreast of relevant industry developments including accounting and auditing standards, business practices and rules, to address any skills or knowledge gaps according to their needs. In addition, during the ARMC meetings, the members have also been briefed by the External Auditors on the development or changes in the Malaysian Financial Reporting Standards and the relevant accounting requirements under the Act.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure	:		
Timeframe	:		

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.1
The board should establish an effective risk management and internal control framework.

Application	:	Applied
Explanation on application of the practice	:	The Board recognises the importance of sound controls and risk management practices to good corporate governance. The Board acknowledges its overall responsibilities in establishing a sound risk management framework and internal control system within the Group. The Board is supported by the ARMC to identify, assess and monitor the key business risks of the Group in order to safeguard shareholders' investment and the Group's assets. The Group's risk management framework and internal control system are designed to manage the Group's risks within an acceptable risk appetite, rather than eliminate the risk of failure to achieve the policies, goals and objectives of the Group. It provides reasonable assurance against material misstatement of financial information and records or against financial losses or fraud. The Board keeps itself abreast of the industry development and issues to facilitate their planning and effective management of business operations, regulatory requirements and finance to mitigate the possible risks that may be faced by the Group. Adherence to SOP also ensures the Management and staff act within the authority limit to ensure check and balance and safeguard the interest of the Group. The risk management and internal control framework are embedded into the culture, processes and structures of the Group. The Board and the ARMC are committed to ensure that the framework is responsive to changes in the business environment and clearly communicated to all key management personnel.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	

Timeframe :		

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.2
The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application	:	Applied
Explanation on application of the practice	:	The Board, via the ARMC, oversees the Group's risk management framework and policies, ensures that Management maintains a sound system of risk management and internal controls to safeguard shareholders' interest and the Group's assets and determines the nature and extent of significant risks which it is willing to take in achieving its strategic objectives. The Group performed a risk identification and evaluation process via a series of interviews and discussions with the key personnel and management of the Group with the consideration of both internal and external environmental factors. Subsequently, the risks identified are evaluated by examining the potential impact on the Group as well as the likelihood of occurrence. The risk factors are then rated and then categorised either as business risks, strategic risks, operational risks or financial risks. Upon adoption, the risks are documented in a "Group Key Risk Profile" which is reviewed and updated on an on-going basis. The Internal Audit Function will review regularly the effectiveness and adequacy of control procedures adopted by the Group in mitigating the key risks identified in the Group Key Risk Profile, where any weaknesses noted during the review are reported to the ARMC. Through these mechanisms, the ARMC can be assured that the key risks of the Group are regularly reviewed and appropriately managed to an acceptable level. The Independent Internal Auditors were also engaged to conduct an independent assessment of the adequacy, efficiency and effectiveness of the Company's internal control system. The Internal Auditors report directly to the ARMC and internal audit plans are tabled to the ARMC for review and approval by the Board to ensure adequate coverage. Further details of the Group's risk management and internal control framework are set out in the Statement on Risk Management and Internal Control of the Annual Report 2026.

Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.3 - Step Up
The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application	:	Not Adopted
Explanation on adoption of the practice	:	Please provide an explanation on the adoption.

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application	:	Applied
Explanation on application of the practice	:	The Company's internal audit function has been outsourced to an independent professional consulting firm, namely Kloo Point Risk Management Services Sdn. Bhd. ("Kloo Point" or "Internal Auditors") to assist the ARMC in managing the risks and establishing the internal control system and processes of the Group by providing an independent assessment of the adequacy, efficiency and effectiveness of the Group's risk management and internal control system and processes. The Internal Auditors report directly to the ARMC. The Internal Auditors are precluded from providing any services that may impair their independence or conflict with their role as Internal Auditors. To ensure that the responsibilities of Internal Auditors are fully discharged, the ARMC will carry out an annual performance assessment of the Internal Auditors and may request the Executive Directors and Financial Controller to join the assessment. The ARMC evaluated the performance of the Internal Auditors for the FPE 2026 based on the following evaluation criteria as set out in the Internal Auditors' annual evaluation form:- • Adequacy of resources and experience of the internal audit firm; • Quality processes of the internal audit firm; • Competency of the engagement team; • Governance and independence; • Internal audit fee, scope and planning; and • Internal audit reports and communications. The ARMC concluded its assessment that the Internal Auditors have sufficient experience and resources to satisfy their terms of reference and adequately deliver quality services to the Group. The internal audit function is independent of the operations of the Group and provides reasonable assurance that the Group's system of internal control is satisfactory and operating effectively. The results of the audits as disclosed in the Internal Audit Reports together with Management's response and proposed action plans were reviewed by the ARMC. The relevant Management members were

	made responsible for ensuring that corrective actions on reported weaknesses were taken within the required timeframes. The internal audit function of the Group is effective and remains independent all the time. The internal audit function and activities carried out during the FPE 2026 are disclosed in the ARMC Report in the Annual Report 2026.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.2
The board should disclose–

- whether internal audit personnel are free from any relationships or conflicts of interest, which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application	:	Applied
Explanation on application of the practice	:	The internal audit function of the Group is outsourced to Kloo Point, which is independent of the operations and activities of the Group. The internal audit assignment is led by a senior individual in charge of the engagement and reports to the Executive Director of Kloo Point. The internal audit review is staffed as per the requirement appropriate in accordance to the size and the areas of the internal audit review. The Internal Audit team is free from any relationships with the Company or conflicts of interest and provides such confirmation to the Board. This will ensure that the internal audit function does not impair their objectivity and independence. The Executive Director of Kloo Point, Mr. Khor Ben Jin, who is responsible for the internal audit of the Group, is a Fellow Member of the Association of the Chartered Certified Accountants, United Kingdom (FCCA), a Member of the Malaysian Institute of Accountants (MIA), a Certified Internal Auditor, United States of America (CIA) and Chartered Member of the Institute of Internal Auditors Malaysia (CMIIA). The internal audit function is carried out in accordance with the International Professional Practices Framework set by the Institute of Internal Auditors to ensure that audit staff are professionally guided and trained to develop the appropriate competencies to perform their duties during the internal audit review. The ARMC was satisfied with the competency, experience and resources of the internal audit function for discharging their roles and responsibilities. Further details of the internal audit activities are disclosed in the ARMC Report of the Annual Report 2026.
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application	:	Applied
Explanation on application of the practice	:	The Company is committed to provide effective communication to its shareholders and the general public regarding the business, operations and financial performance of the Group and hence, a Corporate Disclosure Policy has been adopted to ensure that the Company's communication with its shareholders and stakeholders is transparent and timely. A copy of the policy is published on the Company's website at www.pdzlines.com. The Company's corporate website at www.pdzlines.com serves as one of the convenient ways for shareholders and stakeholders to gain access to corporate information. The Company has placed various documents pertaining to the organisation, Board and Management, corporate governance, policies, charters, terms of references as well as other corporate information on its corporate section under "Corporate Governance", to further facilitate the stakeholders' understanding of the Company with respect to the business of the Company and its policies on governance. In addition, an "Investor Relation" section on the Company's website provides relevant links to the Company's announcements including financial results, annual reports, and other announcements made to Bursa Securities. It serves as a platform for timely information and accurate disclosure of all material information to the shareholders and stakeholders of the Company. Another key avenue of communication with its shareholders is the Company's Annual Report to shareholders. The Annual Report, which is prepared in accordance with the requirements of the Listing Requirement, communicates comprehensive information on the financial results and activities undertaken by the Company. All information to shareholders is available electronically as soon as it is announced or published. Besides, the Company's AGM also serves as the principal forum for direct interaction and dialogue between the shareholders, the Board and the Management. The AGM provides an opportunity for the shareholders to seek and clarify any issues and to have a better

	understanding of the Group's performance and other matters of concern. Shareholders are encouraged to actively participate in the question and answer session. The Board, Senior Management and the External Auditors will be present to answer and provide appropriate clarifications at the meeting.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.2
Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application	:	Not applicable – Not a Large Company	
Explanation on application of the practice	:		
Explanation for departure	:	The Company is not a Large Company as defined under the MCCG and hence, has not adopted integrated reporting based on a globally recognised framework.	
		The Board is of the view that the Company's Annual Report is comprehensive enough for stakeholders to make informed decisions. The current Annual Report provides stakeholders with a fairly comprehensive overview of the Company's financial and non-financial information including future prospects. Components such as the Management and Discussion Analysis, Corporate Governance Overview Statement, Statement on Risk Management and Internal Control, as well as Sustainability Statement, form an integral part of the non-financial information. Once the level of maturity of non-financial reporting practices is adequate and able to comply with globally recognised integrated reporting standards, the Company will implement this as soon as it is practicable.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.1
Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	:	Applied
Explanation on application of the practice	:	The notice of the Twenty-Ninth AGM ("29th AGM") of the Company held on 26 June 2025 was sent to the shareholders on 30 April 2025, which is more than 28 days prior to the date of the 29th AGM. This has given sufficient time to shareholders to review the Annual Report and consider the resolutions for any questions they might wish to raise at the AGM. The forthcoming 30th AGM of the Company will be held on 3 December 2026 and the Notice of the 30th AGM accompanying the Annual Report 2026 of the Company will be issued to the shareholders and advertised in a nationally circulated newspaper on 30 October 2026 (i.e., at least twenty eight (28) days prior to the date of the forthcoming 30th AGM). This also complies with the twenty-one (21) days' notice requirement as required under the Act. By doing so, shareholders will have sufficient time to prepare and consider the resolutions that will be discussed and decided at the AGM and will be able to make informed decision when exercising their voting rights at the forthcoming 30th AGM. Each notice of general meeting sets out a detailed explanation of the proposed resolutions, together with any relevant background information, reports or recommendations where required, to give shareholders sufficient time to consider the resolutions and to make informed decisions when exercising their voting rights.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	
Timeframe	:	

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

Application	:	Applied	
Explanation on application of the practice	:	All Directors of the Company including the Chairman of the respective Board committees had attended the 29th AGM held on 26 June 2025. The Senior Management and External Auditors were also present. During the proceedings of the 29th AGM, the Chairman invited shareholders to raise questions pertaining to the Company's audited financial statements and the other agenda items tabled for approval at the meetings. All questions raised by the shareholders were answered and addressed accordingly. All the Directors of the Company will always endeavour to attend all general meetings and the Chairman of the Board committees will provide a meaningful response to questions addressed to them.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.3
Listed companies should leverage technology to facilitate–

- voting including voting in absentia; and
- remote shareholders' participation at general meetings.

Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats.

Application	:	Departure	
Explanation on application of the practice	:	The 29th AGM of the Company held on 26 June 2025 was held physically at Level 9, Tower 11, Avenue 5, No. 8, Jalan Kerinchi, Bangsar South, 59200 Kuala Lumpur, Wilayah Persekutuan, Malaysia. Where possible, the Company will make an effort to conduct its general meetings at a venue that is easily accessible for the convenience of the shareholders.	
Explanation for departure	:	Shareholders who are unable to attend a physical general meeting are encouraged to appoint the Chairman or any other person(s) as their proxy(ies) to attend, participate, speak and vote on their behalf.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.4

The Chairman of the board should ensure that general meetings support meaningful engagement between the board, senior management and shareholders. The engagement should be interactive and include robust discussion on among others the company's financial and non-financial performance as well as the company's long-term strategies. Shareholders should also be provided with sufficient opportunity to pose questions during the general meeting and all the questions should receive a meaningful response.

Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to.		
Application :	Applied	
Explanation on application of the practice :	The Chairman ensures that the general meetings cater an important opportunity for effective communication with, and constructive feedback from the shareholders. The Company facilitates and encourages shareholder participation at its 29th AGM. The meeting provided shareholders with an update on the Company's performance and offer an opportunity for shareholders to ask questions and vote. All questions raised by the shareholders were answered and addressed by the ED cum CEO accordingly.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.5
The board must ensure that the conduct of a virtual general meeting (fully virtual or hybrid) support meaningful engagement between the board, senior management and shareholders. This includes having in place the required infrastructure and tools to support among others, a smooth broadcast of the general meeting and interactive participation by shareholders. Questions posed by shareholders should be made visible to all meeting participants during the meeting itself.

Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to. Further, a listed issuer should also provide brief reasons on the choice of the meeting platform.			
Application	:	Not applicable – only physical general meetings were conducted in the financial year	
Explanation on application of the practice	:	Please provide an explanation on how the practice is being applied.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.6
Minutes of the general meeting should be circulated to shareholders no later than 30 business days after the general meeting.

Note: The publication of Key Matters Discussed is not a substitute for the circulation of minutes of general meeting.			
Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The minutes of the 29th AGM were not circulated to the shareholders. However, the Summary of Key Matters Discussed at the 29th AGM was published on the Company's website at www.pdzlines.com.	
		The Board believes that the Summary of Key Matters discussed is sufficient for shareholders' information.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

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